



**2018 Municipal Elections, Candidates' Questionnaire**  
**Town of Huntsville, Town and District Councillors (3 to be elected at large)**  
**Candidates: Nancy Alcock, Lillian Fraser, Helena Renwick, Bob Stone, Brian Thompson, Tim Withey**

**Click on any question to go directly to the answers for that question.**

1. Why do you want to be a Town and District Councillor in the Town of Huntsville? Highlight work and community experience that has prepared you for this position and the skills you bring to the role.
2. What is your working style? Describe how you work to ensure productive discussion and resolution of issues and how co-workers and colleagues describe your working style.
3. Name three priorities for the Town of Huntsville and how you will address them.
4. How do you or will you balance constituents' interests and staff recommendations?
5. How will you work with the Lake of Bays Association, its members and other community groups?
6. How will you balance economic development and environmental issues?
7. What is your position on more clean energy projects in the Town of Huntsville?
8. Do you support or oppose the as-proposed development of Langmaid's Island into 36 lots, and two mainland parking sites? Why?
9. What is your position on funding for the day-to-day operations of the Town of Huntsville library?
10. What is your position on hospital reform in Muskoka and do you support maintaining hospitals in each of Bracebridge and Huntsville?
11. What area(s) of Town of Huntsville spending do you think is given too much funding? Why?
12. What area(s) of Town of Huntsville spending do you think is given too little funding? Why?
13. What ways would you work to increase affordable housing in the Town of Huntsville?
14. Complete this sentence. Vote for me because ...

Contact Information

1. Why do you want to be a Town and District Councillor in the Town of Huntsville? Highlight work and community experience that has prepared you for this position and the skills you bring to the role.

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>I believe the next four years will be a critical a critical time for Huntsville and the region, as we address local healthcare, community revitalization, socially-responsible development, sustainable economic growth, streamlining government, accessible and active modes of transoporation, and the effects of climate change on local infrastructure. Huntville has an extremely engaged community and I believe it’s vital that our next Council ensures all voices are heard as we move forward on these challenges. As a member of Council at both the Town and District level in the past four years, my ability to be an effective voice around both tables has grown. During this time I have been Chair of the Town of Huntsville Planning Committee, Vice-Chair, Town of Huntsville Committee of Adjustment, Member of the Town of Huntsville’s Municipal Heritage Committee, Member of the Main Street Revitalization Steering Committee, a Member of the Mayor’s Special Task Force on Attainable Housing,</p>	<p>I have been an employee of both levels of government, starting out at the Town of Huntsville in the Community services dept.-. roads, water &amp; sewer. Then to the District of Muskoka “community services” in the Ontario works program dealing with our communities most vulnerable people. I have volunteered with many organizations as we raised our children in this area and there was always a need for volunteers in order for the programs to be delivered. I am able to talk to all concerned parties and make a decision based on the facts. I am an active listener. I know that I will not always agree with everyone on everything, but, promise to listen respectfully to all sides. I am able to make decisions that are unpopular and then able to deliver that decision and my reasons.</p>	<p>For the past 10 years I have dedicated my time and efforts to improving and sustaining the economic vitality of the core of Downtown Huntsville as the Executive Director of the Business Improvement Association. Along with small to medium sized business owners and property owners we have kept the essence of Downtown strong and resilient. The relationships solidified between the Town of Huntsville and its local businesses was not always an easy task but a task worth every effort. Its always about communication and cooperation, two skills I have developed over the last 10 years. At it’s core the strong relationships between business and other non private organizations such as Rotary, Huntsville Festival of the Arts, the Chamber of Commerce, tourists and local residents has allowed Huntsville to grow and prosper. These skills can be used to build stronger and better relationships with the larger area of Muskoka.</p>	<p>My wife and I moved to Huntsville in 1994 to start a business and raise our boys in this amazing Town. We created, owned and operated Christmas Tyme on Main St. for 20 years. This is my first term on Council and it is my only job. I am currently: - Chair of the Economic Development Committee - Chair of Property Standards - Chair of Committee of Adjustment - Vise-Chair of Planning - Council Rep on the BIA Board - Member of the Heritage Committee - Alternate member for District Council Being on Council has been a HUGE learning curve from what I knew as an entrepreneur. Crafting my message and working collaboratively with fellow Councillors and Town Staff has been challenging, rewarding and ultimately brought me great satisfaction to help Constituents and see positive development occur.</p>	<p>Huntsville Council has made significant inroads in several areas this present term in roads, housing and of course actively participating in the two-site hospital discussion. There is always more to be done in these areas and others and with the groundwork established its imperative to continue working on these initiatives. I have been on Huntsville Council for five terms and District for three. I offer a lot of knowledge and experience.</p>	<p>I want to be a District Councillor because I believe there are many significant issues facing our community that I am uniquely positioned to address. I have been a Councillor for Brunel Ward (2010 – 2014) and a Huntsville Mayoral candidate (2014) and am experienced in municipal politics. I have a long resume of volunteering in our community, mostly healthcare related, and am not afraid to speak truth to power for our constituents.</p>

<p>Member of the Town of Huntsville's Official Plan Review Committee, Member of the District of Muskoka's Planning and Economic Development Committee, and a community Advisor to the Ryerson University Brendale Square Visioning Project. Finally, since 2006 I have been a part-time Instructor in the Ryerson University School of Urban and Regional Planning. This experience has provided me with a solid foundation to be an effective Councillor at both the regional and local levels.</p>					
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2. What is your working style? Describe how you work to ensure productive discussion and resolution of issues and how co-workers and colleagues describe your working style.

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>I would hope that my co-workers would describe me as a team player and someone who values and respects her colleagues. I think that my style reflects an individual who is keenly interested in fulsome debate in Council and Committees. I am very interested in listening to the views of my colleagues around the table, augmented by recommendations from staff and the public. As Chair, I encourage as much discussion around the difficult issues and am not adverse to providing my own opinion when I believe my position should be part of the record as well.</p>	<p>I like to think that I am good at discussing ideas and wanting to hear all sides of the arguments. We won't always agree but there are times when hearing someone else helps us to update our own preconceived notions. Directness has always been my best approach. This is what I think, this is what I know..I agree because, I disagree because.... Listen to all others including staff and make a decision based on what is best for the most people and how to continue to protect the land. I think my working style would best be described as adaptive.</p>	<p>I would describe my working style as inclusive, direct and open minded. I am honest, hardworking and creative, there are always many sides to an issue and resolving issues is a matter of listening with an open mind, searching for resolution that is agreeable to all those involved and then implementing the ideas. At heart I am a doer. Believing that we're stronger together, I thrive in harmony and work hard to manage relationships and build consensus.</p>	<p>I think most of my colleagues would describe me as a hard worker and one who speaks his mind. As an entrepreneur for 30 years I learned 4 things – There is no substitute for hard work – Evolve or Fail – Know your customers – organization is the key to success.</p>	<p>I pride myself as being a team player and that works well both with fellow councillors at Town and District but also with staff at Town and District. I encourage staff and other councillors to bring ideas and solutions to committee and council meetings and that has worked well.</p>	<p>I believe in a respectful exchange of ideas and points of view to (hopefully) reach consensus. I do my homework – I strongly believe in researching an issue beyond what is offered up by staff or members of the community, to assess all sides of an issue before making a decision.</p>
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3. Name three priorities for the Town of Huntsville and how you will address them.

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>1. Ensuring that both the Towns of Huntsville and Bracebridge keep their hospitals and that these hospitals continue to have acute care services. It's my view that the majority of residents in both communities recognize the importance of this issue and so I will continue to support the efforts of our Council to make this position known to the decision-makers at Queen's Park. 2. I will continue to advocate for more alternative and high quality affordable housing in our community. We have been developing an action plan in Huntsville that identifies all tools available that will help us in this effort. These tools include building more mixed-use (e.g. tenure and type of housing) communities, providing municipal land and tax incentives to help the private sector build more housing. 3. Finalizing the updated Official Plan (OP) in Huntsville and redrafting the municipal zoning by-law to be consistent with the policy direction in the OP. This new plan has policies that will make</p>	<p>1. Balance between development and the environment - continue to treat development individually holding the Official Plan as the guide                  2. Affordable continue and enlarge the rental supplement program as an effective way to help people afford their rent.                  3. Over – government- The province is signalling that changes are coming. I will be open to changes that will lead to less government. During my campaign while happy to answer any questions for me but, I will also be asking how less government looks to you.</p>	<p>1. Affordable Housing- The young people who work in our community find it almost impossible to obtain affordable housing. I would recommend and support the idea of creating private-public partnership to ensure that more of our young people have access to housing they need and can afford. The economy and future of our town depend upon a workforce that can afford housing to work and live here. I would also include seniors in that category of needing affordable housing, as well as young families. Muskoka is not just for the rich.                  2 Eliminate duplication - Encourage the Town of Huntsville and the District of Muskoka to work together with other municipalities to eliminate wasteful duplication and overlapped services. These will help gain efficiencies therefore freeing up tax dollars and employee talent to make our government more sustainable.                  3.Environment - The environment comes first. Without clean water, healthy shorelines, air quality there is no reason for any of us to be</p>	<p>Ensure that the redevelopment of the Huntsville Hospital is everything that has promised! Complete the implimentation of the Dark Sky By-Law. Create a tree cutting by-law to prevent clear-Cutting. Take responsibility for ALL Huntsville roads. Reduse the size of District Council.</p>	<p>My three main priorities deal with the hospital and creating a health hub in Huntsville, infrastructure needs and upgrades/improvements and continuing our efforts in the area of affordable housing.</p>	<p>Number one – retention of a full service acute care hospital in Huntsville. Capital Planning is ongoing but a long process that doesn't affect the services that are offered in our site today. The funding formula is the key. I'm gouing to add the redevelopment of farivern Nursing Home here as well. As a member of the Fairvern Board I was instrumental in the decision to move the site to the land adjacent to our hospital to creat our healthcare campus. Number two – reform of the District Governance model to end the wasteful duplication of services. Number three – Smart fiscal management – making sure tax dollars are not wasted. Those are my top three closely followed by environmental wellbeing and infrastructure stewardship.</p>

<p>our community more resilient in our effort to respond to the impact of climate change. It will also provide more direction to staff and council on future development in our community. At the District, the next Council will be charged with updating the resort policies in the new OP. This step will coincide with the review of development policy in the Village of Minett, which I believe may have broader implications for the entire region.</p>		<p>here, and the economy depends on the environment. I would advocate for a vibrant, inclusive, healthy community which encourages innovation and growth, celebrates the arts, culture, and heritage, promotes recreation while developing a resilient economy founded on social caring and environmental stewardship.</p>			
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4. How do you or will you balance constituents' interests and staff recommendations?

<b>Nancy Alcock</b>	<b>Lillian Fraser</b>	<b>Helena Renwick</b>	<b>Bob Stone</b>	<b>Brian Thompson</b>	<b>Tom Withey</b>
<p>It is my job as a municipal councillor to listen to all views presented on the issues before us. It's also my responsibility to do my own preparation for these discussions. This preparation includes meeting with residents when they ask to meet and to listen to their concerns. It's also my position that these views must be balanced with the views of staff and with the proponents on various projects. As someone who has a degree in Urban and Regional Planning, I believe I understand the process and have the skill set to ensure that all interests have been heard and accounted for in the professional planning process.</p>	<p>I will always listen to all sides of the question. I intend to encourage the public to contact me with their suggestions and concerns. The staff will compile their own information and make recommendations. In discussion with my fellow elected officials I will make a decision while trying to do what is best for the community as a whole</p>	<p>The Town staff are required to follow the policies and make recommendations that are set out by the Official Plan. Constituent's should always be allowed to have a say and be heard at the council table, the balance is to work within the (OP) policies and give voice to the concerns of the constituents.</p>	<p>On all issues I always ask myself – Have I been given all of the information that I need to make an informed decision and Is the information received bias?</p>	<p>Ideas and concerns of constituents are always dealt with. Actions depend on budget considerations and urgency of the matter at hand and often on staff recommendations .</p>	<p>By doing my homework. As discussed in question #2, I strongly believe you need to research all sides of an issue before making any decisions.</p>
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5. How will you work with the Lake of Bays Association, its members and other community groups?

<b>Nancy Alcock</b>	<b>Lillian Fraser</b>	<b>Helena Renwick</b>	<b>Bob Stone</b>	<b>Brian Thompson</b>	<b>Tom Withey</b>
<p>I will continue to meet with LOBA and/or read all material presented to me by its members when there is an active interest in certain issues. This applies to all community groups who feel they need to make their voices known. This includes reading letters and information submitted to municipal staff as part of the regular planning process.</p>	<p>It is my intention to work with all community groups and associations in the same way. I will attend meeting when asked. I will listen to concerns. I will utilize staff and their historic and current information and where appropriate make comment.</p>	<p>I will work with the Lake of Bays Association and it's members in a open and honest way, I will listen and respond to their concerns, communicate in a kind and respectfull manner. If needed I will advocate for your interests and engage the community in the decision making process.</p>	<p>I am eager to work with anyone who can accept measured growth while protecting the environment and maintains the fundamental character of our beautiful small Town :)</p>	<p>The same way I always have dealtwith other groups and associations, With respect of course. I have organized community meetings several times over the years when an issue concerns a community or neighbourhood and find that works very well for getting information shared and everyone's position made public.</p>	<p>Most importantly – I promise to listen. I promise to be accessable and to research every issue to make sure I will make educated decisions.</p>
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6. How will you balance economic development and environmental issues?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>This question speaks to a fundamental goal of the newly revised Huntsville Official Plan and the District of Muskoka’s new Official Plan. Balancing economic development and the environment is critical to the overall health of Muskoka. Therefore, the implementation of these plans through a revamped zoning by-law in Huntsville and policy review at the District will help to ensure this fundamental goal is adhered to. As well, the new Council will set a strategic direction to guide all decision-making of that council throughout its term. Balancing economic interests with the health of our environment will be a priority for me.</p>	<p>On a case by case while avoiding use of any preconceived notions. The reasons for Muskoka as a whole and in this case Huntsville specifically are holiday destinations and pursued as a great place to live throughout ones life from childhood – schools, sports, culture and community to senior living - social engagement, culture and again community. Must be protected. Environmental issues at the cost of development must come with its own financial plan and that will look different then Economic development at the cost of environmental issues. Whatever the decision we must put something in place whereby it can be monitored and stopped prior to massive devastation and a fine.</p>	<p>The environment comes first. Without clean water, healthy shorelines, air quality there is no reason for any of us to be here, and the economy depends on the environment. I would advocate for a vibrant, inclusive, healthy community. Development is important to our community but it must be done within the set parameters of the Official plan.</p>	<p>One does not have to trump the other. As Vice-Chair of Planning Committee I always want development that suits the area and is accepted by the neighbours, and I’m happy to deny applications that don’t fit that criteria. Please see my website – Bob in the News to see what I have said to applicants that didn’t fit that criteria.</p>	<p>Environment is the umbrella consideration under which all decisions are made.</p>	<p>These are not always opposite positions but, again, my promise is to research all angles, listen to all sides before rendering a decision. With my background in environmental studies I feel strongly that our natural surroundings are why people come to visit and stay. Any economic development must happen in harmony with our natural surroundings.</p>
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7. What is your position on more clean energy projects in the Town of Huntsville?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>I have always considered the merits of each clean energy project on an individual basis. I have supported projects that are appropriate from a location and/or practical perspective. For example, I questioned numerous solar project proposals that involved the removal of great swaths of trees to allow for the installation of a solar field. I supported projects that proposed to install solar panels on existing industrial lands or on rooftops. Also, I think it's critical that these projects receive community support before they are approved. My guess is we won't be considering very many of these larger clean energy projects in the future as provincial government incentives have been cancelled.</p>	<p>I welcome opportunities to pursue more clean energy projects.</p> <p>Continuing with the energy conservation and demand management plan. Reduce energy demand and ensure wise energy use.</p> <p>Continue to produce solar energy on 6 municipal facilities (10kW systems)</p> <p>Continue Energy Improvement Fund.</p>	<p>I agree with more clean energy projects, such projects that I have noticed around town in the last while are the replacement of street lights with LED fixtures, installation of solar panels on the Town Hall, installing LED fixtures in the arena. I'm sure we can develop even more areas of clean energy.</p>	<p>I very much like clean energy, but am careful about what is appropriate. For example I don't believe acres of forest should be cleared to put up solar panels or a wind turbine that destroys a vista. That being said both may be appropriate in a suitable location.</p>	<p>I'm fine with green energy projects with the exception of windmills, which I find insulting to the landscape.</p>	<p>As the holder of a degree in Environmental Studies the environment is very important to me. We have to approach clean energy projects carefully to make sure they will deliver on what they promise. For example, this past council entertained the placement of a screw turbine in the Brunel locks. I believe it would have caused more damage to the environment than the predicted benefits they claimed would result. I support initiatives such as the LED lightbulb changeout program which was initiated when I was on council.</p>
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8. Do you support or oppose the as-proposed development of Langmaid’s Island into 36 lots, and two mainland parking sites? Why?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>At the point of writing this response, our Council(s) has not received the final proposal for this project and I don’t believe that I can responsibly answer this question without the benefit of reading the finalized project proposal with all of the mandatory supporting studies. Having said that, I have always maintained that any development proposed for this island must maintain a contiguous natural corridor throughout the island. This would recognize and support the natural heritage features of the island and provide for an uninterrupted wildlife corridor. At this point, I don’t believe this corridor has been identified in the draft proposal. I also think that the proposal for a more clustered approach to the development, as presented at the public meeting in Baysville, which proposes to leave larger areas for natural heritage preservation has a great deal of merit. With respect to the parking areas, I have not seen all of the supporting documentation and necessary analysis to support the</p>	<p>I oppose the proposed development of Langmaids Island. I do not believe there is any lake in Muskoka at this time that could withstand the development of that many lots. There is only so much water available, whether it be for recreational use, for consuming or for the wildlife and plants that are part of the reason people come and we stay in Muskoka. Developments require not only the land for the dwellings, but the land for people to park on and the portion of water that is used recreationally. Too be sure there are not that many large parcels of lakefront left for purchase, but even one more makes it critical that we get this right, at all levels. The infrastructure for these developments require their own portion of the land use.sustainability for all will always be the key consideration. With the historic designation of Landmaids island any developer would know the protections put in place could never have expected to be circumvented</p>	<p>I believe in following the Official Plan and obey the directions within that document. That being said, three municipalities will be involved in the planning approval process. The Township of Lake of Bays would have to approve the proposed island development, The District Municipality of Muskoka is responsible for plans of subdivision associated with the creation of separate island lots, while the lands intended for parking and access to the island fall under the jurisdiction of the Town of Huntsville, where the island access lots on South Portage Road are located. The Town of Huntsville is waiting to hear the responses from both the district and the township before making a decision. I will wait to learn more before passing comment.</p>	<p>As a Huntsville District Councillor I can only speak to the mainland parking areas and realize that decision will have to be reactive to the decision by LOB Council regarding the island. Anecdotally I’d like the project at least cut in half. That island is absolutely gorgeous and I’d like future generations to see it like that.</p>	<p>I have not been involved in the Planning Committee for the last 12 years and so I’m not as informed as some on council. If the proponent is following zoning regulations and being a good steward of the island then I would have trouble objecting to the project. However, if it does impact on the character of the area or impact on people’s enjoyment of their property in a negative fashion, then I would object.</p>	<p>To be honest I haven’t studied this issue enough to give an educated response. From what I have seen and heard it looks like over-development to me. This situation is unique because Langmaid’s Island is in the Township of Lake of Bays, but the landing is in Huntsville, so both municipalities are involved. I have heard from many constituents, and family who reside in the area who are obviously passionate about the issue and strongly against it, but I honestly haven’t studied the proposal deeply enough to pass judgement at this time.</p>

<p>proponets plan in this regard. I am concerned about potential environmental impacts for the smaller parking lot and will need to review the impact of these proposals.</p>	<p>based on wants. The District of Muskoka has this labelled as a Muskoka Heritage.          Consideration should have been made as far as profit before this kind of development was conceived by developer.          Construction of the lots.. from clearing to the Servicing the lots by barge sounds easy and unobtrusive.. reality is not so clean.          Enjoyment of the water is deteriorating .. more boat use.          Must preserve what we have All building lots around a lake can be developed.. no longer are we held back because it is a steep incline or weed filled bay. The technology is available now to fill or dig to build on all lots around a lake.          Our township by-laws and District by-laws cannot be circumvented. I see that as being the overseer on this falls onto the reasons for locally elected officials working with the staff and each other.</p>				
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9. What is your position on funding for the day-to-day operations of the Town of Huntsville library?

<b>Nancy Alcock</b>	<b>Lillian Fraser</b>	<b>Helena Renwick</b>	<b>Bob Stone</b>	<b>Brian Thompson</b>	<b>Tom Withey</b>
<p>I am a big proponent for ongoing support to our Huntsville Public library. I think our library consistently punches above its weight in comparison to libraries throughout the province. This is supported by the number of users of our library system and by the growth of programming initiatives developed by the library staff/board and supported by our Council.</p>	<ul style="list-style-type: none"> <li>- visitors in 2016 160,305</li> <li>- 667 programs and outreach for adults and kids</li> <li>- income tax clinics 421 returns completed</li> <li>- expenditures 1,093,202.00 and revenue 1,093,202.00 with municipal 947,313.00</li> <li>- 7.4 % of town's budget</li> <li>- necessary to have a library in a vibrant community</li> </ul>	<p>The Huntsville Library is very important to the community and I believe it needs to be funded on a consistent basis. I would like to see an expansion of our local library. Our library continues to be innovative and creative in its approach to be welcoming and inclusive to all members of our community in an internet based world. New initiatives such as 3D printing, access to movies, periodicals, new art gallery and programming for youth, adults and seniors has continued to bring people through it's doors.</p>	<p>I don't really have enough information to answer this question. Council can only give money to the library, but cannot dictate how it is used.</p>	<p>I have been on the library board as a council representative for the present term and if re-elected hope to be on the board again. The library is critical to the Town of Huntsville in so many different ways not the least of which the economic impact it has as a draw to the town core.</p>	<p>The Library has it's own board and it's own budget, so they should determine their needs according to their numbers for day to day operations. I strongly believe a library is central to a town's fabric and wellbeing and needs to be preserved, updated to the latest technological advancements, enhanced and adequately funded by the town.</p>
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10. What is your position on hospital reform in Muskoka and do you support maintaining hospitals in each of Bracebridge and Huntsville?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>Yes, I absolutely support maintaining hospitals in both Bracebridge and Huntsville. Moreover, these hospitals must provide acute care services in both locations. At the same time I agree with the position that we must be strongly advocating for a better and fairer funding formula to address the ongoing funding gaps in medium sized hospitals. This issue is of vital importance to the ongoing effort by our administration to maintain the high level of emergency and surgical services in both Huntsville and Bracebridge.</p>	<p>It will be interesting to see some changes as they are decided at the Provincial level. Hopefully a realistic formula change will allow the budget year to be adequately covered initially instead of knowing it was going to be short and the need to beg for a catch up at the end from the Province. I believe that we need both of the hospitals not only for the towns, but the outlying communities. I think that the hospital board has actively looked at all cost saving measures and implemented as best they can while limiting effects on patient services.</p>	<p>I fully support two acute care hospitals, one in Huntsville and one in Bracebridge. I am pleased that the Task Force recommendation and the MAHC Board approval is in alignment with my beliefs.</p>	<p>ABSOLUTELY!!!! Maintaining a fully functional hospital in Huntsville is vital to not only the health of our citizens, but also to the economic health of our Town.</p>	<p>Absolutely. I think Huntsville Council's actions in the past few months made a significant impact on the MAHC Board's recommendation for two acute care sites in Huntsville and Bracebridge. We now have the Mayor and Council of Huntsville, the majority of municipalities in the Almaguin Highlands, The Mayor of Bracebridge, our MPP Norm Miller, our MP Tony Clement, Minister of Health Christine Elliott and Premier Ford all onside for a two site hospital in Muskoka. I will be talking with members of the medical community (North Muskoka) on establishing Huntsville as a health hub for Muskoka and its catchment area.</p>	<p>I have been involved in local healthcare since 1994 when I was first elected to the Board of Huntsville Hospital. I have been on healthcare boards uninterrupted since - save for my time on Huntsville Council. Twice I have been appointed by the Province to sit on District Health Council and am currently on leave from the Local Health Integration Network (LHIN) while I run for council. I have been an outspoken critic of our current administration and their desire to single site services away from the Huntsville Hospital site. I believe that even though the decision has been made for 2 acute care sites, they are far from guaranteed. We must remain vigilant to stop the erosion of services. The funding formula needs to be addressed. Ideally I would like to see the hospitals de-amalgamated because I believe they are better suited to fight for their own turf without the pressure to single site services. I support maintaining hospitals in each community. But they should stand on their own two feet.</p>

11. What area(s) of Town of Huntsville spending do you think is given too much funding? Why?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>Our municipality has had to expend resources for legal advice for a variety of reasons. While this is an essential service and an expense that is common to all municipalities, it is one cost that at times seems exorbitantly high.</p>	<p>Unable to comment as I believe the choices were made based on information received. Every year spending will look differently based on needs at the time</p>	<p>I don't think the Town of Huntsville has been giving away too much funding, I support fiscal restraint when it comes to spending the public's money. I would treat the rate payers money as I would my own, with respect and careful thought.</p>	<p>To be honest I can't think of a department that is too "fat" and should be cut back. I think staff are hard working and do the best that they can with the resources given.</p>	<p>I have been on the Town of Huntsville's pre-budget sub committee these last few years and feel strongly that the tax dollars are spent always with fiscal responsibility and municipal services as balanced as possible. And when the budget is submitted to Council each line item has been scrutinized as closely as possible.</p>	<p>I'm not sure any area is overfunded at the moment but I would like to make sure that the funding given to every area of the Town of Huntsville is spent wisely. For example, our road repair methods should be using the latest methods and technology to ensure we are not spending good money after bad. We need to take a hard look at where every dollar goes to ensure maximum value.</p>
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12. What area(s) of Town of Huntsville spending do you think is given too little funding? Why?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>Signage. I have advocated for a better and a more integrated signage system to identify places of importance in and around our town. For example, we have allocated significant resources towards major active transportation projects throughout our town and we have not dedicated resources to clearly identify where these corridors and walking trails are. We need to do a better job at identifying the locations of these trails and walkways. As well, we have places of historical significance that would be of interest to those who are visitng for reasons of cultural tourism and these places must be well marked as well.</p>	<p>Unable to comment as I believe the choices were made based on information received. Every year spending will look differently based on needs at that time.</p>	<p>Is this a trick question?...In an ideal world there would be more funding for aging infrastructure, social programs and cultural initiatives... but there is only so much that can be spent and only so much taxation the community can withstand.</p>	<p>I would like to see the by-law department given the resources to actively pursue planning issues that need to be addressed.</p>	<p>Roads for sure...we have dedicated an increase in capital sepnding of \$400,000 a year as our roads needs study shows a significant deficit in our long term needs. Hopefully the next council will agree to continue this program.</p>	<p>As with the answer above, we must prioritize initiatives and issues to ensure that the taxpayer is getting value for their hard earned money. A municipality must decide what it wants to provide to it's citizens, whether it be more subsidies for healthy programming to encouraging deveolpers to construct affordable/attainable housing. The Town has to have a sustainable infrastructure replacement plan as well to take care of aging infrastructure. This initiative has to be adequately funded.</p>
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13. What ways would you work to increase affordable housing in the Town of Huntsville?

Nancy Alcock	Lillian Fraser	Helena Renwick	Bob Stone	Brian Thompson	Tom Withey
<p>I will continue to advocate for more alternative and high quality affordable housing in our community. In the past four years I have consistently advocated for more affordable housing in Huntsville through initiatives such as the Mayor’s Task Force on Attainable Housing. As well, we have been developing an action plan in Huntsville that identifies all municipal tools available that will help us in this effort. This action plan has been developed in collaboration with the District of Muskoka as it has the primary responsibility for affordable housing in our region. Some of the municipal tools we have been exploring is the development of more mixed-use (e.g. tenure and type of housing) communities, and providing municipal land and tax incentives to help the private sector build more housing. I will continue to work on this pressing issue as I believe it’s a critical component of a healthy and successful community.</p>	<ul style="list-style-type: none"> <li>- Continue and increase subsidized housing allowances for more families. With realistic caps so we can help those that need the financial support so that all of their money is not going to accommodations . Continue conversations with Landlords to ensure that rents aren’t increased because of our involvement.</li> <li>- continue to support through financial incentives such as forgoing development fees.</li> <li>- continue to raise these types of issues with both Provincial and Federal levels so that with financial support from all levels can encourage the private sector to build units.</li> </ul>	<p>I would recommend and support the idea of creating private-public partnership to ensure that more of our young people have access to housing they need and can afford. The economy and future of our town depend upon a workforce that can afford housing to work and live here. I would also include seniors in that category of needing affordable housing, as well as young families. Creating incentives for developers to increase the amount of inclusionary zoning in their new builds. I have been reading about the many new ways Municipalities can help their residents. For example as quoted by the Minister of Housing, “Inclusionary zoning will give municipalities across Ontario a new tool to create more affordable housing. When people have access to safe and affordable housing, they have a strong foundation for better education, health and employment opportunities.” Peter Milczyn Minister of Housing and Minister Responsible for the Poverty Reduction Strategy</p>	<p>We recently gave land and are working with a developer to create some multi use housing on Sabrina Park Dr. I would like to do similar projects with other developers.</p>	<p>The same way we have been doing...making surplus lands available for affordable housing, and continue working with developers by making the soft costs such as licences and permits minimal or not existant.s</p>	<p>I believe we must create an environment so that developers will find it economical to construct affordable/attainable housing in our community. I believe in the carrot rather than the stick approach to this issue. I’ve heard the frustration from developers that feel the process is too complicated to get anything passed through council in a timely manner. We need to streamline and simplify this process.</p> <p style="text-align: right;"><a href="#">return to top of document</a></p>

14. Complete this sentence. Vote for me because ...

<b>Nancy Alcock</b>	<b>Lillian Fraser</b>	<b>Helena Renwick</b>	<b>Bob Stone</b>	<b>Brian Thompson</b>	<b>Tom Withey</b>
<p>I believe the next four years will be a critical time for Huntsville and the region, as we address local healthcare, community revitalization, socially-responsible development, sustainable economic growth, streamlining government, accessible and active modes of transportation, and the effects of climate change on local infrastructure. Your voice must be part of the decisions going forward and I believe I have shown that I can make this happen. I cherish the values and community spirit that make our community strong and supportive. I feel privileged to be part of such an inclusive community.</p>	<p>I love this town, I am an organized individual willing to listen to all sides of an issue and then making my decision. My ruler will be to ensure that everyone gets their say , but I will make my decisions on the good of the Town as a whole. Just as others have before me. Huntsville is a vibrant town with everything in place to continue to serve its people. Support groups, community groups and our business partners come together when a path has been decided upon, after sharing their input as to which path. I value your input. I now have the time to listen to the issues and look at the alternatives as presented. I want to give back to the community that has given me and my family so much. I have enjoyed the supports and opportunities and want to ensure that they are there for others in my community.</p>	<p>I have a fresh perspective on politics in Muskoka, I am a hardworking reliable woman, someone who cares deeply about the community an its residents, I will listen, be respectful and kind, even when I disagree with someone else’s opinion. I will guide our community into becoming an even more economically vibrant, safe and welcoming community while still keeping its old world charm and beautiful natural environment.</p>	<p>this is my only job and I will continue to work my ass off for you...I guess I still need to work on crafting my message :)</p>	<p>I offer experience and dedication to my home town and I will continue to work with constituents to continue keeping Huntsville the best place to live in Canada.</p>	<p>I will ensure that your hospital remains intact as a full service 24/7 acute care hospital and will make sure your tax dollars are not spent without a thorough investigation to provide maximum value. I will ensure that your municipal government (both levels!) are run efficiently and effectively. Thank-you for the opportunity to take part in this process.</p>
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<b>Contact Information</b>					
<b>Nancy Alcock</b>	<b>Lillian Fraser</b>	<b>Helena Renwick</b>	<b>Bob Stone</b>	<b>Brian Thompson</b>	<b>Tom Withey</b>
<a href="http://www.nancyalcock.com">www.nancyalcock.com</a> <a href="mailto:nancyalcock@icloud.com">nancyalcock@icloud.com</a>	<a href="mailto:lillianfraserfordistrict@hotmail.com">lillianfraserfordistrict@hotmail.com</a>	<a href="https://helenarenwick.com/helenafordistrict@gmail.com">https://helenarenwick.com/helenafordistrict@gmail.com</a> mobile 705-783-9107 home 705-787-0808	<a href="http://votebobstone.ca">votebobstone.ca</a> <a href="mailto:bobstonexx@gmail.com">bobstonexx@gmail.com</a> 705 789-1736	<a href="mailto:hawk19@vianet.ca">hawk19@vianet.ca</a>	<a href="http://witheyfordistrict.com">witheyfordistrict.com</a> <a href="mailto:tim@witheyinsurance.ca">tim@witheyinsurance.ca</a> 705-783-3289,
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